

## PMP 每日一练

PMI-001 Project Management Professional

QUESTION NO: 1

The inputs of the Performance Reporting process include all of the following except for which one?

- A. Performance reviews
- B. Work performance information
- C. Forecasted completion
- D. Performance measurements

Answer: A

Explanation:

Performance reviews are not an input of the Performance Reporting process. The remaining

inputs of this process are quality control measurements, project management plan, approved change requests, and deliverables.

QUESTION NO: 2

You are a project manager for Pizza Direct, which is a retail pizza delivery store. Your company is

competing with another retail store for the option of opening two new stores in a foreign country.

You know, but have not yet informed your company, that you are going to go to work for the

competitor, which happens to be bidding for this same opportunity.

What is the most appropriate response?

A. You decide to participate in the initial meetings with the foreign business partners because any information you gain now will help you when you make the move to the new company.

B. You inform the foreign business partners that you're going to be working with a new company and that you know the deal they'll receive from the competing company is better than the one this company is proposing.

C. You decline to participate in the initial meetings with the foreign business partners because of a conflict of interest.

D. You've not yet received an official offer from the competing company for your new job opportunity, so you choose to participate in the initial meetings with the foreign business partners.

Answer: C

Explanation:

The most appropriate response is to decline to participate because of a conflict of interest.

QUESTION NO: 3

The most effective team motivator is:

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- Passallexam.com A. understanding the importance of the project B.  
the satisfaction of meeting a challenge  
C. All of the other alternatives apply.  
D. the visibility of the team's contribution E. the individual's  
professional challenge

Answer: D

QUESTION NO: 4

Complete final contract performance reporting and verify product is  
done in

\_\_\_\_\_ .

- A. Conduct Procurements
- B. Close Procurements
- C. Plan Procurements
- D. Administer Procurements

Answer: B

Explanation:

Complete final contract performance reporting and verify product is  
done in

Close Procurements.

QUESTION NO: 5

Continually measuring and monitoring the actual cost versus the budget is

done to \_\_\_\_\_.

A. None of the other alternatives apply

.

B. analyze the reasons for variances

C. establish the variances

D. identify the problems

E. All of the other alternatives apply.

Answer: E

QUESTION NO: 6

You are a project manager for Giraffe Enterprises. You've recently taken over

for a project

manager who lied about his PMI certification and was subsequently fired.

Unfortunately, he did a

poor job of scope definition. Which of the following could happen if you don't correct this?

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Passallexam.com A. The project costs could increase, there might be rework, and schedule delays might result.

B. The project management plan's process for verification and acceptance of the deliverables needs to be updated as a result of the poor scope definition. C. The poor scope definition will adversely affect the creation of the work breakdown structure, and costs will increase. D. The stakeholders will require overtime from the project team to keep the project on schedule.

Answer: A

Explanation:

Option A might seem like a correct answer, but option D is more correct. There isn't enough information to determine whether stakeholders will require overtime. We do know that poor scope definition might lead to cost increases, rework, schedule delays, and poor morale.

QUESTION NO: 7

You are a project manager working in a foreign country. You observe that some of your project team members are having a difficult time adjusting to the new culture. You provided them with training on cultural differences and the customs of this country before arriving, but they still seem

uncomfortable and disoriented. Which of the following statements is true? A. This condition is known as culture shock.

B. This is the result of jet lag and travel fatigue.

C. This is the result of working with teams of people from two different countries.

D. This condition is known as globalculturalism.

Answer: A

Explanation:

When people work in unfamiliar environments, culture shock can occur.

Training and researching

information about the country you'll be working in can help counteract this.

QUESTION NO: 8

Which of the following is not true for a Responsibility Assignment Matrix (RAM):

A. Defines what project member is responsible for each activity B.

Defines responsibilities for each WBS component

C. Defines all people associated with each activity D. Text

description of roles, responsibilities, authorities Answer: D

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Passallexam.com Explanation:

The Responsibility Assignment Matrix (RAM) details the different tasks for the

people listed in the  
matrix chart.

QUESTION NO: 9

The erection of foundation formwork before the placement of  
foundation concrete would be an  
example of a \_\_\_\_\_ dependency.

- A. Soft logic
- B. Subcontracted
- C. Mandatory
- D. Discretionary
- E. External

Answer: C

QUESTION NO: 10

You are the project manager of a project .You have just completed  
the Collect

Requirements and Define Scope. What should you do next? A. Control  
Scope

- B. Create WBS
- C. Value analysis
- D. Verify Scope

Answer: B

Explanation:

Create the WBS is the process that follows Collect Requirements and  
Define Scope.

QUESTION NO: 11

Which of the following is not true for a Responsibility Assignment Matrix (RAM):

- A. Defines what project member is responsible for each activity
- B. Defines all people associated with each activity
- C. Defines responsibilities for each WBS component
- D. All of the other alternatives apply

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Answer: D

Explanation:

The Responsibility Assignment Matrix (RAM) details the different tasks for the people listed in the matrix chart.

QUESTION NO: 12

Giving a part of project work to a contractor is an example of:

- A. risk assumption
- B. risk assignment
- C. risk delegation
- D. risk deflection
- E. risk mitigation

Answer: D



QUESTION NO: 13

Given the following estimates: Optimistic 3 days, Pessimistic 9 days,  
and most

likely

6 days, what is the PERT weighted average? A. 6.1

B. 6.3

C. 6

D. 4

Answer: B

QUESTION NO: 14

Management reserves are normally defined as a % of the total budget.

As a

project progresses,

the project manager wants the \$ value of management reserve to \_\_\_\_\_,

whereas the customer

wants the management reserve to \_\_\_\_\_.

A. Increase, increase.

B. Increase, decrease.

C. Remain the same, return to customer.

D. Decrease, increase.

E. Decrease, decrease.

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Passallexam.com Answer: C

QUESTION NO: 15

The project manager has, as a prime responsibility, to assure proper integration of activities. In

which organizational form does the project manager probably have the easiest

time in integrating

work?

- A. Matrix
- B. Pure project
- C. Coordinator
- D. Classical
- E. Expediter

Answer: B

QUESTION NO: 16

Formal written correspondence is mandated in which of the following situations:

- A. Client requests additional work not covered under contract B.

None of the other alternatives apply

- C. Both 1) Client requests additional work not covered under contract, and 2)

Project manager

calls a meeting.

- D. Project manager calls a meeting

- E. Product undergoes casual in-house testing

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