

F 汽车配件销售公司库存管理研究

摘 要

随着全球集成速度的提高，公司对供应链管理的要求也随之提高。加强供应链管理以适应业务发展将不可避免地成为企业内部重要的内部控制要求，例如原材料的交付率，仓库的周转率，低库存水平和库存水平等订单交付率的指标可以得到有效体现。过程的合理性和有效性。随着企业规模的不断扩大而提供的产品，继续提高了每个供应链的执行效果，反映了业务是否健康发展。

本文从 F 汽车零部件销售公司的零配件库存管理和物流管理的现状入手，结合实际工作经验，重点介绍了零配件库存管理和物流管理中的一些问题，并提出了相应的改进措施。F 汽车零部件销售公司的售后服务备件管理水平得到了极大的提高，本文的相关研究结果也为其他汽车制造商的售后服务备件管理研究提供了具体的参考和参考价值。本文通过切实的下到 F 汽车配件公司的仓库，并开始了长达 1 个多月的跟踪调查，通过与其他公司的对比参照，发现了 F 汽车配件公司所库存所存在的问题。F 公司所存在的问题和大多数公司所存在的仓储问题几乎相似。F 公司的目前仓储炒作方式落后，库存积压严重，库存管理不规范，等问题都是由于 F 公司没有一个科学的管理系统，而且公司内部对于库存管理的信息流通方面也不够重视，导致各个环节之间的需求预测、库存现状、生产计划的处于一种混乱的状态，致使显得 F 公司的库存管理很粗大而不精细，这对于一个依靠仓储的公司是一种致命的打击。这样的问题现状表明了 F 公司对于供应链整体的概念缺失。

本文将对于目前所知的 F 公司仓储现状进行理性的分析，并且从改善 F 公司物流现状进行库存压力的降低。且通过互联网信息平台对于解决库存之间信息交流与管理的的问题。

关键词:供应链管理；供应关系；库存管理；物流

Abstract

As the speed of global integration increases, so does the company's requirements for supply chain management. Strengthening supply chain management to adapt to business development will inevitably become an important internal control requirement within the enterprise, such as raw material delivery rate, warehouse turnover rate, low inventory level and inventory level and other order delivery rate indicators can be effectively reflected. The rationality and effectiveness of the process. As the scale of the enterprise continues to expand, the products provided continuously improve the performance of each supply chain, reflecting the healthy development of the business.

This article starts from the current situation of F Auto Parts Sales Company's spare parts inventory management and logistics management. Combining practical work experience, some problems in spare parts inventory management and logistics management were discussed, and corresponding improvement measures were put forward. The management level of after-sales service spare parts of company F's auto parts sales company has been greatly improved. The relevant research results of this article also provide specific reference and reference value for the after-sales service spare parts management research of other auto manufacturers. This article actually went to the F auto parts company's warehouse and started a follow-up investigation for more than a month. Through comparison and reference with other companies, the inventories of F Auto Parts Company were discovered. Company F's problems are almost similar to most companies' warehousing problems. F's current storage hype is backward, the inventory backlog is serious, and inventory management is not standardized. These problems are due to the fact that F Company does not have a scientific management system, and F Company does not pay enough attention to the information flow of inventory management. Demand forecasting, inventory status and production plans are in a state of confusion, which makes F's inventory management very rough and inaccurate, which is a fatal blow to companies that rely on warehousing. The status quo of such problems shows that company F's concept of the entire supply chain is missing.

This article will conduct a rational analysis of the current F company's warehousing situation and reduce the inventory pressure caused by improving F company's logistics situation. And through the Internet information platform to solve the information exchange and management problems between the inventory.

Key Words: Supply chain management;; supply relationship; inventory management; logistics

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